更緊密拉近工作世界與學校的 聯繫推動優質生涯規劃教育: 香港生涯發展自評基準的模式 Bringing the World of Work and Schools Closer Together for Quality Life Planning Education: The HKBM approach

> 賽馬會鼓掌·創你程計劃 葉蔭榮博士 Dr Stephen Y. W. Yip

CLAP@JC-HKBM as a World-class systematic approach to Career and Life Development Education ____ 1

We have learnt from global good practices & experts



Sir John Holman
Global Adviser to CLAP@JC
& Senior Adviser to the Gatsby
Foundation

Gatsby foundation and Sir John Holman looked into good practices around the world.

The work suggested that "there is no single 'magic bullet' for good career guidance: it is about doing a number of things, identified in our benchmarks, doing them consistently, doing them well and doing them for each and every student."



Dr. Stephen Yip

Director (Schools), CLAP@JC,

The Education University of Hong Kong

"The essence of Gatsby Benchmarks, and its adapted Hong Kong version, HKBM, provide a comprehensive, welltested 'map' and reference for those who wish to improve their school-based careers guidance/ CLD provisions from strengths to strengths, in terms of the requirements on quality, quantity, scope and diversity." (Holman & Yip, 2020, p.15-16)

What good looks like? (Gatsby BM 2014)

The Netherlands

Germany

HKBM – Systematic Framework of World Class CLD Provisions

Alignment with EDB CLD-related Policies*:

- On vision and policy level: Student empowerment is key to assist school to work transitions
- Methodology and positioning: HKBM as self improvement tool is suited as Planning-Implementation-Evaluation (PIE)
 for continuous improvement
- Overarching framework: Whole school approach and careers linked in curriculum

Core

What good looks like?
Quantity, Quality, Scope & Diversity

- 1. A Stable and Visible Career and Life Development Policy
- 2. Professional Competencies and Leadership

Student focused-activities

- 3. Learning from Multiple Pathways Information
- 4. Address the Needs of Each Student
- 5. Student Engagement and Co-creation
- 6. Personal Guidance for Developing Career Roadmaps

Enabling environments

- 7. Linking Curriculum Learning to Career and Life Development
- 8. Meaningful Encounters with the Workplace
- 9. Meaningful Encounters with Further and Higher Education
- 10. Parent Engagement and Support





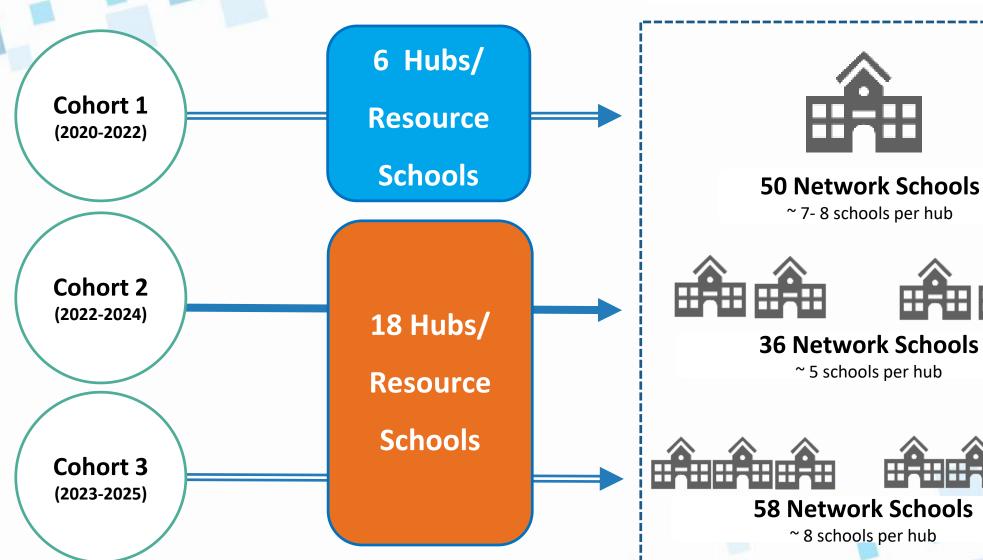
^{*} Full Analysis of Alignment included in Yip S (2020). How compatible are the Hong Kong Benchmarks for Career and Life Development (HKBM) and the Education Bureau's Guide on Life Planning Education and Career Guidance? CLAP@JC Website.



School Hub Structure



144 Network Schools



HKBM as Strong Predictors to student outcomes (career readiness & social affective development)

Incl. Academic learning related

Overall Predictor

BM1 (A Stable and Visible Career and Life Development Policy)

Process-input Predictor(s)

- BM10 (Parent Engagement and Support)
- BM8 (Meaningful Encounters with the Workplace)
- BM6 (Personal Guidance for Developing Career Roadmaps)
- BM5 (Student Engagement and Co-creation)

Other specific Predictor(s)

- e.g. BM9 (Meaningful Encounters with Further and Higher Education) with students' emotional stability
- e.g. BM7 (Linking Curriculum Learning to Career and Life Development) with students' **Positive affection to school**
- e.g. BM8 with Students' **goals of life** (social impacts) & **Motivation** (need teamwork) ...
- e.g. BM2 (Professional Capacity & Leadership) with teachers' knowledge and attitudes towards CLD...





86 schools so far CIRPUC



A Learning Community that commits to Quality CLD

Join and become one of our Cohort 3 network schools (2023-25)

General Enquiry: hkbm@clap.hk

Co-creating HKBM Stories

For schools who wishes to join us at Cohort 3 (2023-25), please email our General Enquiry to register your interest.

























Bringing the World of Work and Schools Closer Together for Quality Life Planning Education: The HKBM approach

- → LPE Meaningful Encounters with the World of Work (students)
- → More dialogues between the two worlds



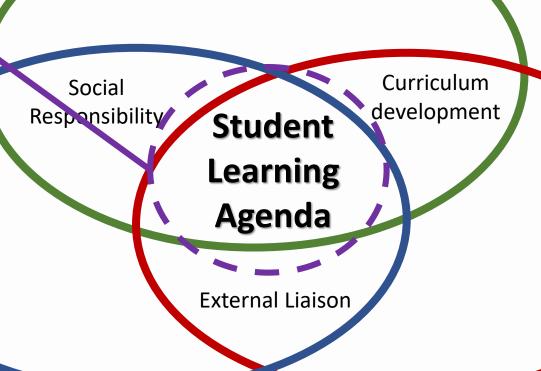
Business School Partnership (BSP) for what?

Who's Agenda Purpose

School-business Partnerships: Agenda Analysis

- 認識工作世界
- 認識自己
- 認識可能性及路徑

Government Agenda



達至三贏 為學生學習

Enterprise Agenda

School Agenda

Evidence of Positive impact of BSP-career experiences for Quality CLD in schools?



Local and Global



Power of Experiential Learning / Meaningful Encounters with workplace (BM 8)

Level 3: Activities developing students' skills and knowledge in specific workplace contexts or in authentic environment of a specific career

e.g. internship, work placement

Level 3

Interactive activities

Level 2

Level 2: Activities enabling students to understand and participate in different workplace roles

e.g. job tasting, job shadowing, business mentoring

Experience the work processes and talent conditions

Level 1

Level 1: Observational activities

Observe the "actual working environment and the job roles" through the company tours/ site visits and employees' sharing. Provide up-to-date labour market information

e.g. work operation, job nature, and entry requirements

Evidence shows:

- Student CLD Survey ("SCS")
 suggests that students' career
 readiness ("CRI") scores & APASO II (e.g. motivation, goals of life) are
 positively correlated with their
 levels of CLD activity participation
 in Level 1,2,3 (longitudinal study
 findings in CLAP@JC)
- Yip & Fung 2019 Career-related Experiential Learning activities significantly enhance student motivation and goals of life.

Double the impact in low SES students



Remark: 90% of senior form students should receive opportunities to taste at least twice (one Level 1 and one Level 2 or 3 experiences) of workplace learning experiences that allow them to gain an understanding of the workplace in authentic environment.

Typology of Career-related Experiences (Career Education Practices) (Hughes et al 2016)

Types of Intervention	Description
Transformational leadership (Woodley et al 2013)	A progarmme of careers-focused activity requiring substantive changes in staff action and behaviour, commonly requiring some staff training
Evidence strength: Medium	
Mentoring (Miller, 1999) Evidence strength: Medium	A sustained relationship between a pupil and a largely untrained volunteer (selected on the basis of their occupational experience) managed by a school to support and encourage the young people through a period of transition.
Careers provision (CLD-based) Evidence strength: High	A process of learning, individually or in groups, designed to help young people to develop the knowledge confidence and skills they need to make well-informed, relevant choices and plans for their future, so they can progress smoothly info further learning and work.
Work-related learning Evidence strength: High	A programme of learning that uses the contexts of work to develop knowledge skills and understanding useful in work including learning through the experience of work learning about work and working practices and learning the skills for work.

Typology of Career-related Experiences (Career Education Practices) (Hughes et al 2016)

Types of Intervention	Descriptions
Job shadowing (Neumark and Rothstein,)	A short period of career exploration (typically no more than three days) within a workplace wherein a pupil observes a number of staff members reflecting on their occupational experiences.
Evidence strength: High	
Work experience (Linnehan, 2001)	A time-limited placement undertaken by a young person (while still in full-time education) in a workplace designed to give the young person insights into the experience of being employed in such a workplace.
Evidence strength: Medium	
Enterprise (Huber et al 2014)	An activity wherein pupils work together to create an economic enterprise over either a short or long duration, commonly with support from volunteers from the world of work.
Evidence strength: High	



目的是學習, 不是實習 實習

體驗

是生涯探索, 不是職業試工

Career learning

Career Exploration

Meaningful Encounters with Workplace 與職場作有意義的接觸

職學接軌

小學

初中

高中

專上教育

大學教育

在職培訓

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Approach to BSP 商校合作模式 "The HKBM approach"

- The HKBM Network Dialogic Collaboration Approach

(網絡對話式協作)

Hong Kong Model of Business-School Partnerships for Career and Life Development Education

The Third Way

School stakeholders

Knowledge

Personal networks

Business-school Activity Platform

Opportunities offered by the Alumni, Parents, SSB pools

Bringing School and World of Work Together for student CLD

Opportunities offered by 'brokery' organisations, projects for schools to send students

Drawback:

Depending on individual schools; Limited in types

Workplace connections

Planning Dialogues

Drawback: Needs yearly renewed; Limited spaces; Not sustainable

Network Dialogic Approach

Enterprise Advisor attached to school

Enterprise Advisors Jointly assist the School Hub to organize joint school CLD activities

Input Category 1:
Advice/consultation/exchange on school CLD planning

Input Category 2: Involving students' workplace learning directly (talk/seminar/mentorship/ visits)

Input Category 3: Introducing personal networks to schools







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EA video to introduce their roles & views

2m30s







Linking up schools to Industries

Connecting students to World of World (WoW)

School Stories / Practices:

- (1)United Christian College (Kowloon East) (匯基書院(東九龍)) Enterprise Advisor + School Workplace Learning Encounters
- (2)PHC Wing Kwong College (五旬節聖潔會永光書院) Enterprise Advisor + School initiatives to connect student with the world of work

School Story: United Christian College (Kowloon East)



Planning

Dialogues

Collaboration with Enterprise Advisor

Enterprise Advisor



Steve Suh
CEO (2014-2022)
Floship Limited

Company: Floship

Industry: International logistics

Mission: To provide the best-in-class cross border logistics solution for global

ecommerce brands.

Purpose: To be one stop shop for any logistics needs and to provide more

economic packaging options to our clients.

EA interventions in schools:

- 1. Senior Leaders of Floship meeting with Principal and teacher representatives
- Sharing to students in Assembly: Personal Career Decisions and International Logistic Industry (14 February 2022)
- **3. Mentorship** provided by senior leaders with students (2021-22)

Senior Leaders of Floship meeting with Principal and teachers @ UCCKE

Exchange of ideas on workplace learning and collaborative directions, with enrichment of teacher representative's understanding of global logistics industry

School representatives:

Principal; Vice Principal, Life Planning Coordinator, Academic Head; Deputy Life Planning Coordinator; 3 Life Planning Team Members (one as BAFS subject head delegate)

Floship representatives:

CEO, Enterprise Advisor; CTO; Head of Account Management, Head of Operations; Sales Manager





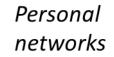


Planning Dialogues



Online Assembly Sharing to Students

Knowledge (**)





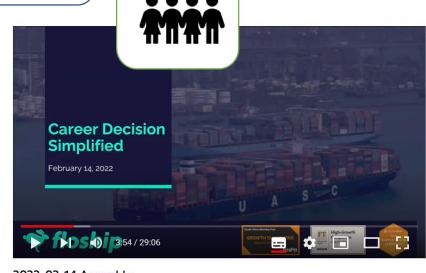
Sharing on career decisions: Personal work experience and international logistic industry

Speakers from Floship: Ms. Emma Newman and Mr. Aditya Halan **Content:**

- Introducing personal background, your life in college, how you choose your career, your work in Floship
- Introducing Floship (Work and mission)
- Working culture in Floship (Team work, colleagues having different nationality)
- Remarkable working experience in Floship (Happiness, challenges, difficulties, etc.)
- Suggestions on students how they can choose their career, how they can better equip themselves before entering the job market







2022-02-14 Assembly

co 不公開











Introduction and Key Points

What you will get from this presentation

- Give you a chance to hear from professionals
- An independent and honest review
- Background on both of the speakers
- A flavour for different working environments
- Considerations when making career decisions at the time of your lives



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Personal networks



Mentoring with Students

Personal dialogues on career decisions

Mentor from Floship	Student
(Department/Position)	(Mentee from
	UCCKE)
CEO/Founder	2 Students
Sales (Head of Growth)	1 Student
Operations	1 Student
Operations	1 Student
Finance	1 Student
Account Management (Head of Account	1 Student
Management)	
Product and Tech (Chief Technology Officer)	1 Student
Operations Finance Account Management (Head of Account Management)	1 Student 1 Student 1 Student



EA's mentorship meeting with students

Student's reflection: "我感受到佢 (Mentor)果種強烈去探索、嘗試嘅精神,亦啟發咗我對自己未來工作或者生活上嘅反思,加強咗我出去唔同地方探索嘅諗法,唔好設太多局限比自己。"

School Story: United Christian College (Kowloon East)



School Workplace Learning Encounters

School Alumni/ Stakeholders

Activity Platforms

Enterprise Advisor

1. Job Shadowing

a. 1-2 days Job Shadowing for S.4-5 students

HKBM Network Dialogic approach

- b. Offered by Parents // Alumni // NGO // Government Departments // Business-School Partnership Programme by EDB (教育局商校合作計劃) // Business School Partnership Programme by HKGCC (香港總商會商校交流計劃)
- 2. Company Visit
 - a. Open recruitment // Subject-based // CCA Team
 - b. Around 10-20 students participated in each company visit
 - c. Learn about the daily operation of the companies
- 3. Talks by Professional for S.3-5 students
 - a. Guest Speakers from different professions are invited (12-14 parallel sessions)
 - b. All students will attend the talk according to their selected field
 - c. Students would be able to know more about the working nature, qualification requirements and challenges of the job

4. Sharing in Assembly

School Story: United Christian College (Kowloon East)



Connecting learning encounters to student reflection

運基書院(東九龍)生涯規劃小組 工作體驗 反思日誌			
地名:	班別:	孝统:	星交日期:
工作體驗日期:			
工作體驗機構名稱:			
棠痨性質:			
1. 你在是次工作體?	儉活動中有甚麽得著?		
V-Value(價值觀)	· · · · · · · · · · · · · · · · · · ·	A-Ability(能力)	
S-Skills(技能)		K - knowledge(知識)	
2. 是次工作體驗活的	的能否加深你對相關行	案的了解?	
	的能否加深你對相關行		
3. 你對是次工作體!		?	
3. 你對是次工作體!	绘活動有沒有任何建議	?	
3. 你對是攻工作體!	绘活動有沒有任何建議	?	
3. 你對是次工作體!	绘活動有沒有任何建議	?	

Student's reflection:
"學校會將問卷設計得更簡潔,將VASK應用喺反思問卷入邊,希望可以更好咁令到學生思考同吸收活動分享嘅訊息。"

EA advised on V.A.S.K. reflection

Knowledge	F
-----------	----------

CAREER TALK INFORMATION SHEET 2019			
NAME:			
CONTENTS			
What is the guest	1. Profession: Specch thera	NDM.	
speaker's profession?	2. Job Nature:		
	Speech, lanamage, voice, so	callowing, reading & writing,	
	hsaxing.		
Qualification requirements	University acquire profescional	gnalitications	
for the profession (if any):			
Other requirements:	What character (personality) is suitable for the job?		
	Patient, persistent, sociable, passionate, interactive		
	2. Others: JUPAS (W34 Fie/Sci, W4 Fing, Total 33-3D)		
Career Promotion	School, (non) government, Clinic, Mursing centre, private		
Opportunities:			
Salary & Pay Scale:	Fixed Income / Commission / Others: (Please circ		
Lifestyle in this field:	work in holidays		
	y work on shift (輸班)		
	frequent travels to different countries		
	☑ Continuous Professional Development (持續專業發展及編修)		
	social engagements (應面)		
What do you gain from the	do you gain from the Neen to know the population you want to serve, you can welp		
speaker(s)?	shange oneme's He		
Do you know which	(e) / No (Please circle)		
universities in HK offer the	Names of Universities	Names of courses	
related courses? If yes,	Poly U. (2.5 ups) Edul (2.0 vs)	Master of Species Therapy (MST) Master of Scrence in Educational	
please provide the names	COMO CO 01-07	Specin - Language Paghalogy & Learning Disabilities Specin & Hearing Sciences	
of universities and names	and the same of th		
of courses.	CM (2 lyrs)	Master of Science to Speech Language Particulary	

Career Talk Information Sheet to help students identify key points and explore pathways options available

Reflective Diary for Workplace Encounter

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School Story: PHC Wing Kwong College (五旬節聖潔會永光書院)



Collaboration with Enterprise Advisor

Enterprise Advisor



Joyce Mak
Director of Talent
Acquisition
KBQuest Hong Kong
Limited

Company: KBQuest Hong Kong Limited

Industry: Digital Transformation Consultation

EA interventions in schools:

- 1. EA sharing of information and experience
 - a) Gives advice on School Expo
 - b) Offers sharing to students
 - c) Invites other guests from industries to conduct sharing
- 2. EA support to expand network
 - e.g., Introduces READY Academy (青少年發展企業聯盟「青少年職學裝備計劃」)





Planning Dialogues



1. EA sharing of information and experience

- Dialog
- 2. EA support to expand network

- a) Gives advice on School Expo
- b) Offers sharing to students
- c) Invites other guests from industries to conduct sharing

e.g., Introduces READY Academy (青少年發展企業聯盟 「青少年職學裝備計劃」)







Personal networks



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School Story: PHC Wing Kwong College



School initiatives to connect students with the world of work

The school makes initiative to enrich the external connection.

1. Wong Tai Sin District

OLMH Student Health Care Experience Scheme (學生醫護體驗計劃)



2. East Kowloon regional network: Emerging industries (黃大仙十八仝人賀國慶:新世代職能體驗)

- 1. Artificial Intelligence and Robotics (人工智能、機械人)
- 2. Digital Tourism (旅遊科技)
- 3. KOL (KOL自媒體行業)



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School Story: PHC Wing Kwong College

Meaningful encounters with the Workplace

Personal networks





Connecting Students to the World of Work

 The school has offered job tasting and workplace visits to enable students to have hand-on experience of selected occupations, including bartender, pastry chef and barista.



Hotel Operations: Bartender



Bakery and Pastry: Pastry chef



Food and Beverage Operations: Barista



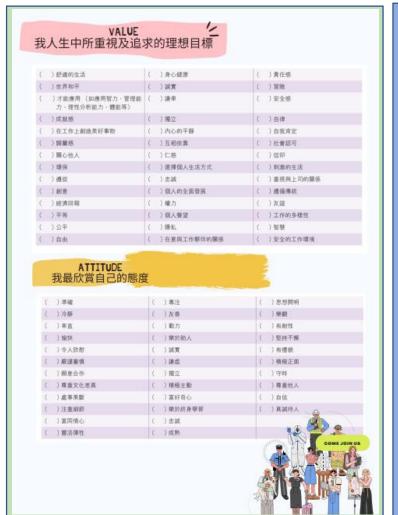
School Story: PHC Wing Kwong College

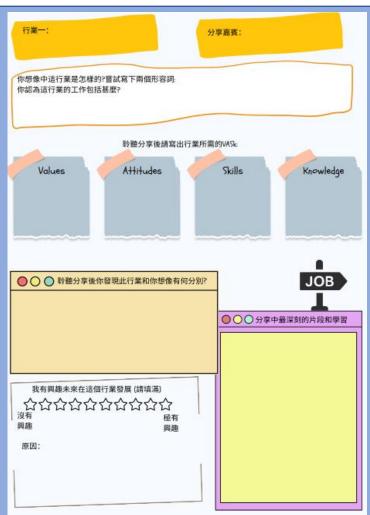
Meaningful encounter with the Workplace - Connection to reflection

To consolidate students' understanding of the workplace and related learning experiences, the school has

- designed reflection
 worksheet for students to
 reflect on the workplace
 learning activities
- conducted debriefing and presentation on the reflection







Evidence showing it works (as supplement to existing provisions)

Quantity, Quality, Diversity and Scope

Enterprise Advisors Jointly assist School Hub to organize joint school CLD activities

Input Category 1:
Advice/consultation/exchange on school CLD planning

Input Category 2: Involving students' workplace learning directly (talk/seminar/mentorship/ visits)

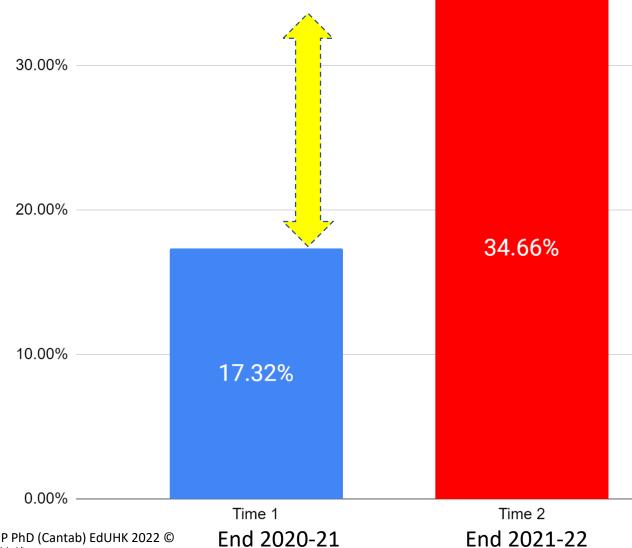
Input Category 3: Introducing personal networks to schools



100%







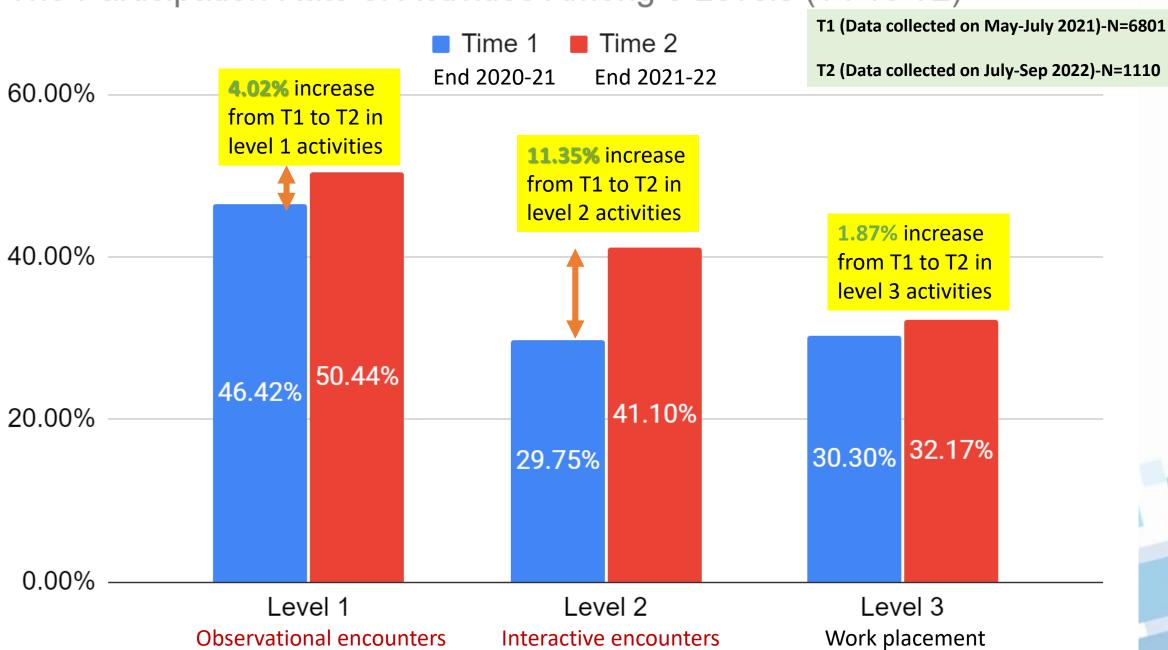
- On average, the "HKBM **Network Dialogic (EA)** approach" supports schools doubling their school-based achievements in fostering Meaning Encounters with Workplace (BM8), in terms of the Quantity, Quality, Diversity and Scope of provisions.
- Schools are under the severe COVID disruptions during the period.

Based on 27 school HKBM data (as at 11.2022)



The Participation Rate of Activities Among 3 Levels (T1 vs T2)

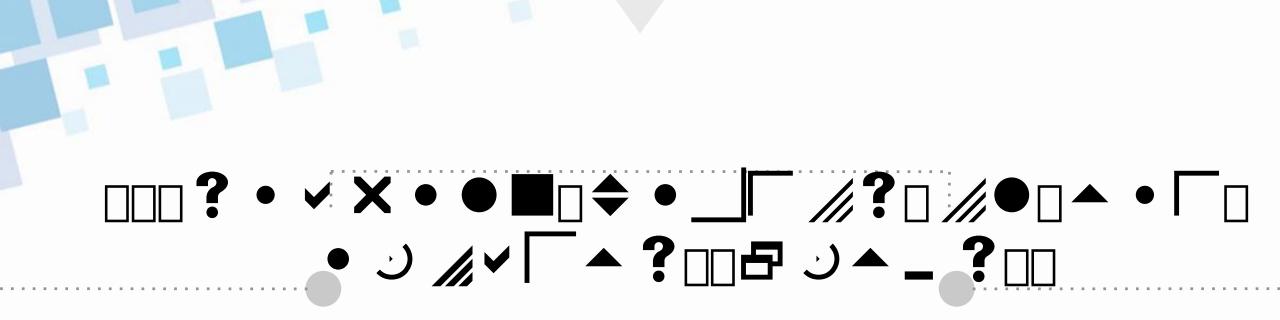




Success Factors of EA/ Network Dialogic CIPPLE

- mode
 - Enterprise Advisors need to be well-briefed on three areas: a) school contexts b) flexibility in support as critical friend c) strategies of helping CLD sustainably.
 - □Schools need to be well-briefed on the dialogic partnership; not carrying a 'buying service' mindset or 'press-the-button' mindset.
 - ☐ Connecting several EAs in a school hub to yield optimal impact.
 - ☐ BUSINESS CONNECTIONS (& their opportunities) **STAY in the SCHOOLs** (not the project) sustainable eco-systems













Mr. Garrick Lau 劉家駿

Nan Fung Development Ltd, Head of Business Innovation & Shared Value

"可以跟同學和老師們交流分享全球趨勢,特別在可持續資源共同價值及業務目標,是一個很好的體驗。充滿願景的新生代可 以以自己的理想創造職業,為世界帶來友善及同理心。"

"We exchanged and shared global trends with students and teachers, particularly on sustainable resources, common values, and business objectives. It was a very nice experience. It was filled with the visions of a new generation who will create careers from their ideals and bring greater kindness and empathy to the world".

Mr. Kenneth Cheung 張子健

國泰航空有限公司 二副機長 Cathay Pacific Airways Limited, Airline Pilot

"即使在疫情期間,「香港生涯發展自評基準」團隊的支援,跟校方的職業訓練負責老師緊密協調及構思,大大豐富了整個訓練 和體驗。"

"The support from the Hong Kong Benchmark team has been immense despite the challenges of the COVID pandemic. Proactive coordination and brainstorming sessions with the school career staff have helped to enhance the experience greatly."

Mr. Jovian Ling 林正輝

啟航創投有限公司 聯合創始人 Set Sail Venture Limited, Co-founder

"我很榮幸可以成為學校商界顧問,與眾多用心的教育工作者一起工作。他們提醒了我教育對下一代的重要性,無論工作有多繁 忙也要為下一代努力及付出。"

"As an Enterprise Advisor, I am grateful to CLAP@JC for the opportunity to work with many passionate educators. It reminds me of why education is so important to the collective consciousness of the next generation and why we should dedicate our time and effort despite our hectic schedules".

Hong Kong Model of Business-School Partnerships for Career and Life Development Education

Collaborative School Hubs

School stakeholders

GBA firms

Knowledge

Workplace

connections



Business networks



Business-school

Activity Platform

Public sectors & NGOs

Opportunities offered by the Alumni, Parents, SSB pools

Bringing School
and World of
Work Together for
student CLD

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知此 Planning

Dialogues

Opportunities offered by 'brokery' organisations, projects for schools to send students

Drawback:

Needs yearly renewed; Limited spaces;
Not sustainable

Drawback:

Depending on individual schools;

Limited in types

Local enterprises

Network Dialogic Approach

Enterprise Advisor attached to school

International enterprises

The 40-year Communication Gap 2000 Today

2040

CIA DU DE WY · 創作程

Parents

"The present is really hard work"

Experts







"Schools aren't what they used to be"

Teachers

"We must be ready for the society of the future"

Enterprise Advisors

Context of Social Climbing Lack of knowledge of New Occupations
Wrongly esteemed job types
Unable to help children to recognize talents
Lack of knowledge of future trends

Knowledge of New Occupations
Knowledge of phasing out job types
Able to help young people to recognize talents
(attributes)
Good knowledge of future trends

Saad Rizvi, Katelyn Donnelly, Michael Barber. (2012). Oceans of innovation: The Atlantic, the Pacific, global leadership and the future of education. London: Institute for Public Policy Research.

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The End Thank you so much for your listening!

86 schools so far CIRPUC



A Learning Community that commits to Quality CLD

Join and become one of our Cohort 3 network schools (2023-25)

General Enquiry: hkbm@clap.hk

Co-creating HKBM Stories

For schools who wishes to join us at Cohort 3 (2023-25), please email our General Enquiry to register your interest.























